

# Hemostasis Laboratory Diagnostics: Characteristics, Communication Issues, and Current Challenges Resulting from Centralization of Laboratory Medicine

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## Abstract

### Keywords

- ▶ laboratory testing
- ▶ hemostasis
- ▶ diagnostic algorithms
- ▶ quality control
- ▶ communication

Laboratory diagnostics of patients with bleeding and thrombotic disorders can be a delicate task, which requires special skills and expertise. In this article, characteristic features of hemostasis testing are reviewed, including staged protocols and synoptic assessment of the patient history, clinical symptoms, and laboratory findings. Despite major progress in the diagnostic and therapeutic management, centralized testing of hemostasis can be associated with substantial challenges, resulting from the current dissociation between the clinical and laboratory world. To address some of these challenges, possible solutions are discussed, including adaptation of an established working paradigm.

## Introduction

In approximately 60 to 70% of patients, medical laboratory results directly contribute to diagnosis and disease management, including follow-up examinations, monitoring of therapy, and assessment of treatment-associated or, specifically, drug-induced side effects.<sup>1</sup> The qualitative and quantitative impact of laboratory testing is even higher when subjects participating in prevention, screening, or early diagnosis programs are also enrolled. Due to its essential role, the clinical laboratory has been defined as “*the nerve center of diagnostic medicine*.”<sup>2</sup>

With regard to hereditary or acquired bleeding and thrombotic disorders, staged protocols of appropriate laboratory testing are indispensable to identify the defect or dysfunction in a given patient, specifically to define and classify the type of an underlying disorder, to assess the effect of hemotherapy, and to monitor anticoagulant, antiplatelet, fibrinolytic, or antifibrinolytic treatment.

## Progress in Laboratory Diagnostics

Over the past few decades, we have witnessed significant advancements in laboratory medicine. Key elements of these advancements are technical and methodological inno-

vations such as larger, faster, and more efficient laboratory instruments, including high-speed analyzers, total laboratory automation, and new information technologies.<sup>1</sup> In combination with novel biochemical, molecular, and genetic biomarkers, the volume of samples to be processed and analyzed has enormously increased. Simultaneously, analytical state-of-the-art instruments, automation, and information technology have shortened the turnaround time and allow reporting of real-time results for a large proportion of laboratory test requests in a round-the-clock mode (“24-7-365” service). Implementation of internal quality control and external quality assurance programs in accord with national and/or international regulatory requirements have improved test reliability and substantially reduced analytical errors.<sup>1,3,4</sup>

Similar progress has also been made in laboratory testing of hemostasis and thrombosis. Specifically, the discovery and introduction of novel diagnostic and prognostic biomarkers into practice have greatly stimulated the management of patients with hemostatic disorders.

## Centralization of Medical Laboratories

Along with advances in science and technology (e.g., novel biomarkers, innovative diagnostic assays, next-generation

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sequencing), translational research (e.g., “omics” diagnostics such as genomics, proteomics, or metabolomics), and infrastructural improvements (automation, information technologies) during recent decades, economic stimuli and current financial constraints have been essential drivers for laboratory centralization of clinical pathology, including traditional clinical chemistry, immunochemistry, and laboratory hematology. As a consequence of this evolution, in the majority of university and large community hospitals, laboratory diagnostics of hemostasis and thrombosis have also been integrated into *the* central medical laboratory, in most institutions under the leadership of a professional in clinical chemistry and laboratory medicine.

Typical features of centralized testing in core laboratory facilities are large series of analyses (“*the bigger the better*”), one-to-one handling, processing and analysis of parameters, as ordered by the clinical “customer”, automated calibration and validation of instruments or procedures, automated test systems and analyses, short turnaround times (“*the faster the better*”), internal quality control, external quality assurance of analyses, and automated reporting of laboratory test results.

### The Brain-to-Brain Loop Concept: A Working Paradigm

According to the traditional Lundberg concept of the “*brain-to-brain turnaround time loop*”<sup>5</sup>, the generation of any laboratory test result consists of nine steps: (1) selection of test parameter and ordering, (2) specimen collection (serum, EDTA-, or citrate-anticoagulated blood), (3) identification (at several stages), (4) transportation and/or storage, (5) separation (or preparation), (6) analysis, (7) reporting, (8) interpretation, and (9) action.<sup>3</sup> Accordingly, *preanalytical* (steps 1 through 5), *analytical* (step 6), and *postanalytical* phases (steps 7 through 9) are defined (→Fig. 1). Data analysis, interpretation of results, clinical consequences, and outcomes are essential issues of the working paradigm.

Usually, with regard to basic hematology, clinical chemistry, and immunochemistry parameters, the vast majority of laboratory results is typically neither commented nor interpreted through laboratory staff physicians. By contrast, interpretation of results is left to the clinicians themselves, thereby referring to defined reference ranges of normal values. Thus, in clinical practice, the central laboratory more or less functions as a core facility providing services in generating data (“values”) but no corresponding solution approach or direct answer to clinical issues. Moreover, current economic compulsions and constraints have moved the focus of central laboratories in the direction asking “What is the cost (or revenue) per tested parameter or reported result, respectively”, but not addressing the essential question “What is the benefit for the patient care?”

By contrast to routinely performed analyses in clinical chemistry, immunochemistry and basic hematology, laboratory testing of hemostasis is much more delicate. Thus, laboratory hemostasis remains a challenging field both for clinicians and laboratory professionals unless specifically trained and experienced. Importantly, the appropriate diag-

nostic workup of bleeding or thrombotic disorders requires a comprehensive synopsis of the patient history, symptoms, and laboratory findings. This synopsis is hard if not even impossible to achieve in a central laboratory “factory”, in which clinical and laboratory demands are most commonly dissociated.

### Specific Features of Laboratory Hemostasis and Thrombosis

Hemostasis is a dynamic biological system, involving distinct players and complex, multifaceted processes. Consequently, laboratory analysis of the cellular and plasma components and/or multiple pathways is a challenging task both in health and disease.

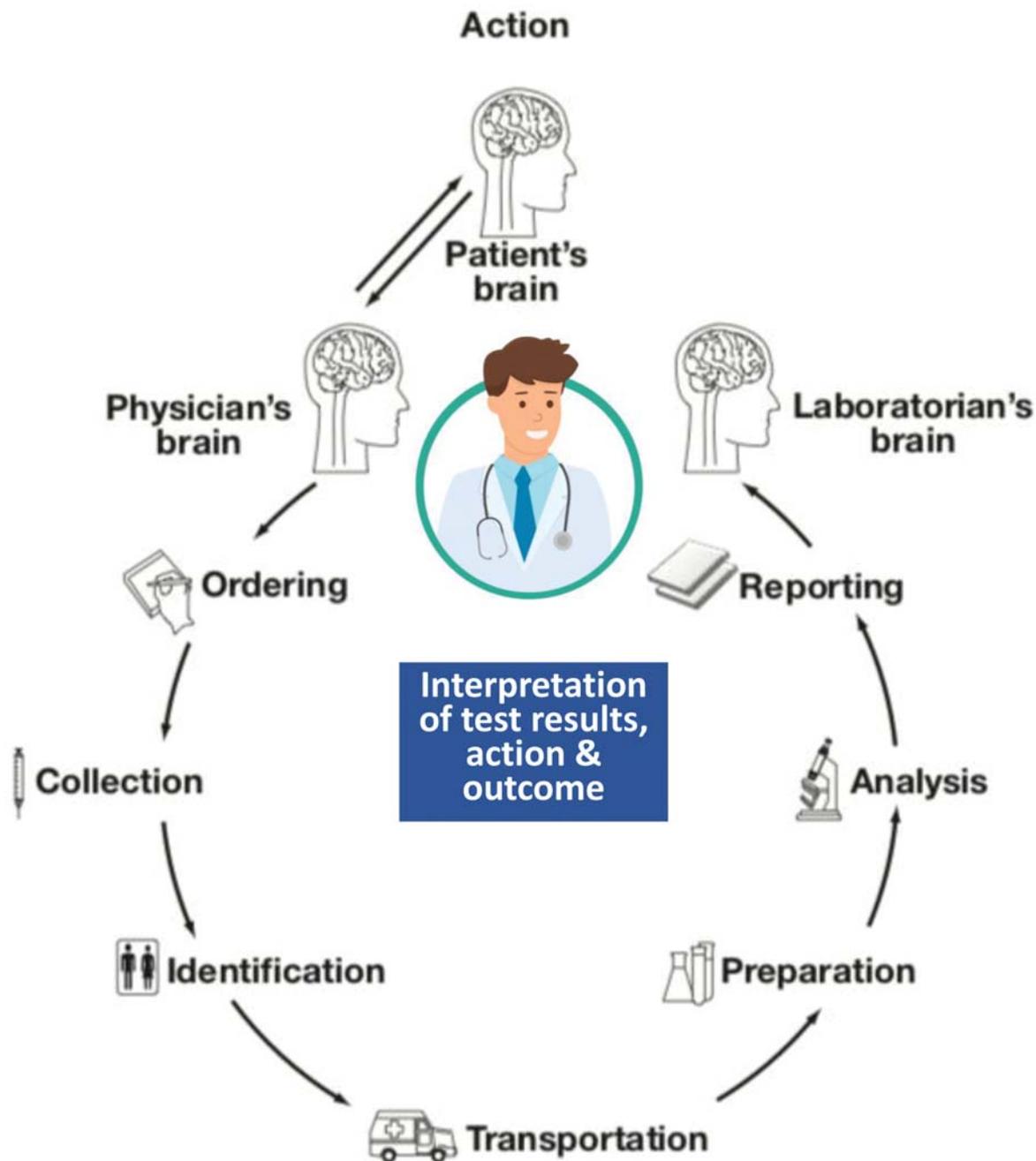
Unlike other areas of laboratory medicine and clinical pathology, laboratory hemostasis has some special characteristics, including the need of anticoagulated blood samples as biological matrix (for platelet testing and coagulation or fibrinolysis assays) and also the requirement of performing more than one assay to achieve a final diagnosis (see below). Along with that, specimens for hemostasis testing are particularly vulnerable to preanalytical variables and errors.<sup>4</sup> For example, improper filling of primary collection tubes and incorrect mixing of blood with the preloaded anticoagulant (i.e., buffered sodium citrate at a final concentration of 3.2%) may ultimately lead to erroneous test results. Preanalytical errors can account for approximately 70% of errors in laboratory testing.<sup>1</sup>

Another specific feature of laboratory hemostasis is that staged procedures are needed to confirm or exclude a suspected hemostatic disorder in most clinical settings and individual patients. However, unlike other areas of laboratory medicine, standardization (e.g., platelet aggregometry), harmonization of certain diagnostic algorithms, and even harmonization of test procedures (e.g., von Willebrand factor [VWF] analysis) are not always met in hemostasis laboratory practice.<sup>6</sup>

### Principles of Laboratory Hemostasis Testing

Laboratory analysis of hemostasis should typically follow a stepwise procedure.<sup>7</sup> Routinely performed baseline assays (*step 1*) include the activated partial thromboplastin time (aPTT), prothrombin time (PT; “Quick”; international normalized ratio), fibrinogen (Clauss), D-dimers, and platelet count but not platelet function. Different from these “basic” tests are *screening assays (step 2)* to answer one of the following questions: (1) *Is there any laboratory indication of a hemostatic disorder?* (2) *Which component of the hemostatic apparatus may be affected or compromised?* (3) *In which direction the laboratory diagnostic should be extended?*

In addition to step 1, screening assays encompass assessment of platelet function by determination of in vitro bleeding time (platelet function analyzer-100 [PFA-100]), evaluation of VWF parameters (VWF activity and VWF antigen), factor XIII activity, screening for lupus anticoagulant (LA) by at least two assays (e.g., LA-sensitive aPTT and dilute Russell viper venom test), and screening for increased fibrinolysis (D-dimers). Global assays of hemostasis such as thrombelastography and thrombin generation assay may



**Fig. 1** Adaptation of Lundberg's "brain-to-brain loop" concept for laboratory testing. The traditional concept<sup>5</sup> (as partly shown here in black and white) represents a working paradigm designed to define the physician–laboratory interaction and the physician–patient relationship. According to this concept, the generation of any laboratory test result consists of nine steps, ranging from selection of test parameters and ordering (step 1) to proactive clinical consequences (step 9, originally designated "action"). Nowadays, the dissociation and dichotomization between the "clinical world" and the "laboratory world" with progressive autonomy in the production of laboratory results represents a fracture of the original brain-to-brain loop model and can have a negative impact on patient care (and outcome), particularly in patients with hemorrhagic or thromboembolic disorders. The physician (depicted in color) holds a central position within this circle and exercises pivotal functions, as outlined in the text. Ideally, the physician is specifically qualified and experienced in hemostasis and thrombosis and capable of actively bridging the current gap between clinical and laboratory medicine. The relevance of the physician's central role is also evident by the fact that current centralized laboratory testing of hemostasis is often encumbered by decreased or even missing interaction between clinicians and laboratorians. (Modification of a scheme, taken from Plebani et al.<sup>3</sup>)

be useful additional tests at this stage but have not found widespread application in daily practice.<sup>8</sup>

*Step 3* comprises problem-oriented detailed analytics such as mixing tests, coagulation factor activities and/or single-function assays (e.g., platelet aggregometry, ristoc-

tin-induced platelet agglutination) to provide further insights into abnormalities of screening tests or to monitor antithrombotic treatment in a more accurate way. In case of clinically suspected or evident thrombophilia, antithrombin, proteins C and S, resistance to activated protein C, thrombin-

antithrombin and plasmin–antiplasmin complexes are also tested at this stage. Confirmation of LA requires determination of anticardiolipin and anti- $\beta$ 2-glycoprotein-I IgM and IgG antibodies.

Molecular genetic analyses to identify polymorphisms or mutations of distinct coagulation factors (e.g., factor V Leiden, prothrombin G20210A), fibrinolytic components (e.g., plasminogen activator inhibitor-1 [PAI-1] with 4G/5G insertion/deletion polymorphism at position -675 in its promoter), or of platelet adhesion or aggregation receptors (e.g., GPIb–IX–V,  $\alpha$ IIb $\beta$ 3,  $\alpha$ 2 $\beta$ 1) are reserved to another stage of diagnostics (*step 4*).

While most of these assays (*steps 1 through 4*) are established in the majority of clinical laboratories, further testing and analyses (*step 5*) using protein chemical, immuno- and flow cytometric, or distinct functional techniques are left to specialized hemostasis centers. Thus, the precise classification of von Willebrand disease (VWD) requires multimer and molecular analyses. Other settings include the detection, quantitation, and monitoring of coagulation factor inhibitors (e.g., in acquired hemophilia A), analyses of rare thrombophilic mutations, rare platelet functional disorders, or pharmacogenetics testing. This hierarchy is by no means standardized. Thus, others have simplified the hierarchy of staged hemostasis testing by condensing steps 1 and 2 (first-line tests for screening), steps 3 and part of 4 (second-line tests for etiological diagnosis), and part of step 4 plus step 5 (third-line tests for biochemical or molecular characterization of the alteration).<sup>6,8</sup>

In accord with the stepwise analytic procedures (*stages 1 through 5*), algorithms exist that guide the testing pathway and allow a rational diagnostic workup. These algorithms encompass both bleeding<sup>9–16</sup> and thrombotic<sup>15,17–22</sup> disorders or abnormal findings in laboratory hemostasis. For example, in case of a prolonged aPTT, a rather frequent and multicausal finding in hemostasis laboratory diagnostics,<sup>23</sup> the algorithms direct the type and sequence of tests to permit a clear differential diagnosis and to identify the precise cause of the abnormality, including rare clinical conditions.<sup>24–26</sup>

## Preoperative or Preinterventional Hemostasis Screening

Numerous studies exist reporting on failure, uselessness, insensitivity, or missing specificity of laboratory tests to predict intra- or postoperative bleeding in different patient cohorts undergoing surgery or other interventions.<sup>27–35</sup> Several investigators have also assessed the cost-effectiveness and the putative impact of laboratory diagnostics on clinical decision-making and outcome in this context.<sup>30,34</sup>

Some of these studies appear to be biased.<sup>27–29,31–34</sup> For example, when using baseline parameters such as aPTT, PT, fibrinogen, and platelet counts only (“*step 1*”), one can easily anticipate that this test panel is inappropriate to identify the majority of patients with increased bleeding risk. Conversely, a broad spectrum of hemostasis assays in unselected patients is generally not indicated in the preoperative or preinterventional setting but wasting time and laboratory and/or clinical

resources. In addition, given the low prevalence of bleeding disorders in the general population and the wide range of possible clinically irrelevant alterations (e.g., prolonged aPTT due to FXII deficiency), the positive predictive value of a pathologic result in screening hemostasis is extremely low.

## Clinical Aspects and Frequency of Hemostatic Defects

Remarkably, “pure” coagulation defects occur less frequently than generally assumed in clinical practice. This conclusion is derived from a prospective study by Koscielny et al, who studied more than 5,600 consecutive patients prior to elective surgery.<sup>36</sup> Patients with known preexisting hemostatic defects or anticoagulation therapy were primarily excluded from the analysis. Of the total cohort, 628 patients (11%) had a bleeding history, and laboratory screening for a hemostatic defect was positive in 256 of them (40.8%). Interestingly, diagnostic workup of these 256 subjects revealed platelet dysfunction in 187 (73%), coagulation disorders in 2 (0.8%), and combined hemostatic defects in 67 patients (26.2%), including a predominant proportion of patients with VWD.<sup>36</sup> Among the 187 individuals with defects in primary hemostasis, acquired platelet dysfunction was drug-induced in 162 of 256 patients (63.3%).

## Conclusions from the Study

The data reported by Koscielny et al<sup>36</sup> illustrate several important issues: (1) acquired platelet function defects are more frequent in clinical practice than generally believed; (2) in the majority of cases, platelet dysfunction is drug-induced; (3) among congenital hemostatic disorders, VWD must not be underestimated; and (4) “pure” coagulation defects, as documented here (in 2 of 256 patients), are less frequent in unselected adult subjects than commonly estimated.<sup>37,38</sup>

## Consequences

Accordingly, screening for primary hemostasis defects requires indeed useful laboratory tools, as demonstrated by the PFA technique. Testing of closure times is particularly sensitive to VWF anomalies<sup>11,39</sup> and has largely replaced the determination of the in vivo bleeding time by the susceptible and poorly reproducible Ivy method (Simplate I or II device). Albeit trivial, the widespread practice of platelet counting and coagulation screening (by baseline assays of “*step 1*”, as indicated earlier) is entirely inappropriate to identify individuals with platelet dysfunction due to an acquired platelet defect and/or inherited VWD.<sup>37,38</sup>

A more general critique of the above “screening” assessment studies is that some investigations disregard that laboratory analysis is only one of several elements in the diagnostic workup. Importantly, both the patient’s detailed history, specifically bleeding or thrombotic complications during previous interventions or surgical trauma, and careful physical examination remain the cornerstones of the diagnostic strategy both for bleeding and thrombotic disorders.

## Drug-Induced Platelet Dysfunction

Drugs represent the most common cause of acquired platelet dysfunction in our overmedicated society. The list of agents

that can affect platelet function is extensive and not restricted to typical antiplatelet drugs.<sup>40</sup> Therefore, evaluation of the past and present medication history (including over-the-counter agents and herbal remedies) is essential for diagnosis, management, and prevention. However, meticulous assessment, recording, and evaluation can be laborious and time-consuming and are therefore not popular among busy clinicians.

### Clinical Examination

Comprehensive physical examination and correct interpretation of clinical symptoms can also provide relevant information to direct the problem-oriented laboratory diagnostics of hemostasis. Thus, in patients with hemorrhagic diathesis, the skin bleeding phenotype can be indicative of the hemostatic component that is most likely affected. For example, sharply demarcated hematomas typically occur in coagulation defects, whereas petechiae and cloudy bruises are suggestive of platelet dysfunction, relevant thrombocytopenia, and/or vascular disorders<sup>41</sup> (→Fig. 2). In senile purpura, chronic corticosteroid treatment or Cushing's syndrome, bruising and cutaneous bleeds occur after minor trauma, or even spontaneously, without systemic hemorrhage. There are several other conditions, in which the hemostatic system is not compromised. Typical diagnostic signs include bilateral periorbital ecchymoses

(raccoon's eyes), indicative of light-chain amyloidosis<sup>42</sup>, and cutaneous telangiectasia pathognomonic of Morbus Osler-Weber-Rendu, nowadays designated hereditary hemorrhagic telangiectasia.<sup>43,44</sup> In all these settings, extensive but fruitless laboratory hemostasis testing should be avoided.

Regarding venous thromboembolism, clinical features are equally fundamental but less clearly to interpret due to the heterogeneity of suggestive symptoms.

### Current Recommendations and Guidelines

To assess the bleeding and the thromboembolic risk, more recent recommendations<sup>10,45–49</sup> and national or international guidelines<sup>50–53</sup> have stressed the need for careful and complete evaluation of the patient's history and also emphasized the importance of a thorough clinical examination. However, this requirement is frequently not met in reality, as evident outside of studies, in daily clinical practice.

To overcome this dilemma and to increase both the diagnostic efficiency and the patient's safety, specific questionnaires combined with scoring systems (bleeding assessment tools) have been introduced and validated.<sup>13,54–58</sup> However, this approach has major limitations and does not meet the high expectations regarding the discriminating power in the preoperative setting. For example, a guideline-based questionnaire cannot differentiate between



**Fig. 2** Distinct bleeding phenotypes in a patient on combined antithrombotic treatment. (A) The patient experienced cutaneous bleeds after receiving dual-antiplatelet therapy (aspirin plus clopidogrel) in combination with anticoagulation (heparin) because of suspected acute coronary syndrome. Of note is the different bleeding phenotype displaying (B) “cloudy bruises” (typical of platelet dysfunction, thrombocytopenia, and/or vascular disorders) at the flexor side of the arm and (C) a sharply demarcated abdominal hematoma (typical of coagulation disorder or side effect of anticoagulation). Thus, careful clinical assessment can provide an indication of which hemostatic component might be affected and allow targeted screening of either platelet/vascular or coagulation defect(s). (Modification, taken from Scharf.<sup>41</sup>)

patients with and without reported bleeding symptoms, as demonstrated recently.<sup>58</sup>

### Centralization and Communication at the Laboratory–Clinical Interface

The current organization and operational performance of laboratory medicine, including extensive use of automation, other mass-production techniques, and information technologies, have enabled operators to guarantee a timely release of validated laboratory results despite the enormous increase in test requests and the resulting workload due to regulatory requirements and the application of quality management tools. However, structural and organizational changes have created a dichotomy between the clinical and laboratory world. This evolution is accompanied by several pitfalls at the laboratory–clinical interface. Currently unresolved or incompletely accomplished issues in hemostasis and thrombosis testing are summarized in **Table 1**. For example:

1. The dissociation between clinical demands and laboratory processing does not allow a careful and competent incoming control of each requested assay or parameter in a given patient.
2. The progressive autonomy from the clinical context can frequently be associated with inappropriate test requesting. Given the fact that the selection of assay parameters at the bedside is often performed by young physicians in

training, who have poor knowledge in hemostasis, lacking incoming controls of test orders on-site are a major concern.

3. Incomplete (or even missing) clinical information about the patient history, medication (e.g., antiplatelet or anti-coagulant agents), and relevant symptoms upon physical examination is another frequent failure that can lead to incorrect interpretation of laboratory results. For example, pregnancy-associated upregulation of coagulation and fibrinolysis parameters would be misinterpreted and may be considered “abnormal” without the information “pregnancy.”
4. Specifically, a clinical question defined as precisely as possible is required to perform a problem-oriented and targeted laboratory hemostasis testing in accord with stepwise procedures, as outlined in section “Principles of Laboratory Hemostasis Testing.”

An article by Kemkes-Matthes is underway, reporting on various scenarios and settings that illustrate to which extent missing or incomplete clinical information can bias laboratory hemostasis testing or cause misinterpretation of assay results.<sup>59</sup> It should be emphasized that laboratory order forms structured according to different clinical settings (e.g., bleeding or thrombotic diathesis, preoperative screening, monitoring of antithrombotic treatment) may be useful tools. However, such forms cannot compensate for proper communication at the laboratory–clinical interface or replace mutual consultations between clinicians and laboratorians.

**Table 1** Currently unresolved or incompletely accomplished issues in hemostasis testing at the interface between clinic and centralized laboratory

Poor knowledge of hemostasis in health and disease among clinicians and laboratory professionals <sup>6</sup>
Awareness and harmonization of preanalytical, analytical, and postanalytical procedures <sup>4</sup>
Definition of precise questions to be addressed from the clinician to the laboratorian
Selection of corresponding hemostasis parameters or test panels
Incoming control of requested test parameters, check of consistency and completeness, and prevention of over- or under-diagnosing in a given setting or clinical condition, downsizing or extension of requested test panels in individual cases
Heterogeneity of available guidelines for diagnosis and/or therapeutic management <sup>6</sup>
Heterogeneity of diagnostic algorithms for laboratory testing
Inaccurate definition of reference ranges <sup>6</sup> of several hemostasis parameters in certain clinical conditions (e.g., pregnancy)
Identification and rapid reporting of “true” critical values <sup>6</sup>
Communication of complete clinical information about the patient’s history and condition
Correct interpretation of laboratory test results by synopsis of patient history, symptoms, and laboratory findings
Integration of clinicians into laboratory issues and, vice versa, participation of laboratorians in clinical activities (e.g., attending ward rounds, mutual consultations)
Assessment of clinical outcome through laboratory testing and feedback to the laboratorian
Implementation of “integrated” cost analysis (and reimbursement), i.e., cost per hospital stay and total patient care, not cost per reported result
Training programs of medical students and continuing medical education (CME) of clinicians and laboratory staff in hemostasis and thrombosis
Implementation of ISTH core curricula for clinical <sup>73</sup> and laboratory <sup>74</sup> hemostasis and thrombosis specialists

Abbreviation: ISTH, International Society on Thrombosis and Haemostasis.

## Point-of-Care or Near-Patient Testing of Hemostasis

In response to the centralization of medical laboratories, their “factory” performance and “insular” existence, and, in particular, in response to the more and more increasing dichotomy and diversity between the “clinical world” and the “laboratory world,” a new generation of point-of-care testing (POCT) or near-patient testing (NPT) instruments has been developed in recent years. These easy-to-use analytical devices are applied for screening of global hemostasis (e.g., thrombelastography), coagulation and fibrinolysis disorders (e.g., ROTEM), and/or platelet function (e.g., PFA-200; VerifyNow System; Multiplate Electrode Aggregometry; Impact Cone and Plate Analyzer) in the emergency, intensive care, perioperative or interventional, and even outpatient setting.<sup>60–67</sup> Application of POCT reduces turnaround times, thereby facilitating rapid availability of screening results that in turn can enable prompt diagnostic or interventional decisions. In fact, NPT under laboratory governance can bridge the gap between bedside patient care and laboratory medicine. However, stringent quality control management of POCT instruments and assays is a relevant concern,<sup>61</sup> and most laboratorians consider POCT as an “alien” or “dangerous alternative” to traditional laboratory medicine in a core facility.<sup>1</sup>

## Adaptation of the Brain-to-Brain Loop Concept on Centralized Hemostasis Testing

In accord with the traditional brain-to-brain loop concept, the much-invoked synopsis of patient history, symptoms, selection of hemostasis tests or test panels, analysis, and test result interpretation was easier to achieve under guidance of an experienced clinical specialist in hemostasis and thrombosis, who had also responsibility of the hemostasis core laboratory. Unfortunately, this personal union has become exceptional in most academic institutions. In fact, as discussed earlier, the structural and organizational dichotomization between clinical and laboratory responsibility represents a fracture of the original brain-to-brain loop model. Consequently, the traditional concept requires adaptation on centralized testing in hemostasis and thrombosis. Such an adaptation is shown in **Fig. 1**. The physician depicted in the center acts as hemostasis and thrombosis consultant and has to fulfill several crucial tasks by:

1. Defining (or confirming) a precise clinical question addressed to the centralized laboratory.
2. Selecting appropriate tests (or test panels).
3. Providing the earlier-indicated synopsis of patient-related features and assay results to allow correct interpretation of test results (or extend laboratory investigations if indicated according to staged protocols or algorithms).
4. Initiating a corresponding or problem-oriented clinical action (diagnostic and/or therapeutic management).
5. Evaluating the clinical outcome.

These comprehensive tasks will require long-standing expertise in hemostasis and thrombosis to bridge the currently existing gap between the clinical and laboratory world. Conversely, with regard to laboratory professionals, to regain their relevant role in diagnostics and fulfill their original mission, laboratory medicine and laboratorians need to be integrated (or reintegrated) into patient care pathways.<sup>1</sup> However, it is evident that these demands describe conditions that will require a paradigmatic change. It remains to be seen whether or not such a change will occur.

## Distorted Economics by Inappropriate Testing in Centralized Laboratories

To the author’s knowledge, no study exists in which the real economic overall effect of hemostasis testing in a centralized medical laboratory has ever been evaluated or, at least, estimated reliably. Such an analysis would strictly require to include and carefully assess the expenditures of unnecessary or unwarranted laboratory test orders, false-positive or false-negative test results (due to preanalytical, analytical, or post-analytical errors), as well as subsequent costs arising from prolonged hospital journeys or unfavorable clinical outcome.

Studies addressing the appropriateness of laboratory testing related to various clinical conditions in the hospital setting have reported an overutilization of approximately 20%.<sup>68,69</sup> However, reviews and meta-analyses can convey a rough idea of this issue in general only. More informative is a recent study by Sarkar et al,<sup>70</sup> who assessed the proportion of diagnostic errors in the context of over- and underutilization of laboratory tests when patients were evaluated for bleeding or thrombotic disorders in a U.S. university medical center. Review of hemostasis test requests in real time by a panel of experts revealed 77.5% diagnostic errors (155 cases) among 200 randomly selected patients. Interestingly, 16% of the cases were associated with overutilization of laboratory tests, 44% with underutilization, and 17.5% with both. The annual cost burden generated by delay in diagnosis or misdiagnosis (in cases with underutilization) was approximately 220,000 USD in this small group of patients.

## Conclusion and Perspectives

Hemostasis laboratory diagnostics will remain a delicate task. Until recently, specialists in hemostasis and thrombosis, equally well-trained in clinical and laboratory medicine, were guiding the laboratory diagnostic and therapeutic management in this field. This organizational and operational constellation facilitated problem-oriented testing along diagnostic pathways, targeted selection of test parameters, correct interpretation of test results, and appropriate clinical management.

Today, centralized testing and integration of hemostasis and thrombosis into clinical chemistry and laboratory medicine, mostly driven by increasing economic pressure and financial constraints, have created new challenges. In this context, the dissociation between the clinical

world and the laboratory world is a major concern, whereas the laboratory–clinical interface was functional in the past. However, one cannot turn back the “clock of centralization.”

The progressive autonomy of centralized laboratory factories under the leadership of laboratory (but not clinical) professionals has resulted in unfavorable developments. Thus, typical laboratory-related issues such as efficiency, productivity, timeliness, and regulatory and economic issues dominate the daily management of laboratorians, whereas their contribution to patient care has drifted out of focus.<sup>1</sup> How can we improve the current situation under these circumstances?

First, it is worth remembering that the original mission of laboratory medicine is (and remains) to provide *medical* service to support patient care and improve outcome. Second, to react to the dichotomy between laboratory and clinical medicine and to overcome the gap between laboratorians and physicians at the bedside, a competent and experienced personality needs to be inaugurated, who is capable of acting as a “bridge builder” between two arenas (–Fig. 1). Some of the essential tasks have been outlined and discussed earlier. However, such individuals with comprehensive core competence in thrombosis and hemostasis, communication skills, and organizational qualification are rare among the acting generation. Possible solutions of this approach still lie ahead.

Third, it will be pivotal to make significant investments in the education and training of the young generation of medical graduates and physicians entering clinical and/or pathology specialties. Academic institutions and professional organizations should promote valuable training programs, provide continuing medical education, increase mentoring, and stimulate research activities. Specifically, in the field of hemostasis and thrombosis, attractive scientifically guided education and comprehensive training programs will be essential to augment the competencies and practice-related skills.

The Society of Thrombosis and Hemostasis Research (GTH) has addressed these challenges. Apart from educational sessions at the annual GTH congress, the GTH Academy offers several attractive training and education programs, including the long-established GTH Intensive Course on Clinical and Laboratory Hemostasis and the GTH Highlights. Recently, the society’s academy has launched a new program, a media library covering relevant topics of the state-of-the-art hemostasis.<sup>71</sup> Moreover, the GTH has extended the society’s portfolio of awards and now offers early career research grants for competitive funding of young scientist in hemostasis, thrombosis, vascular biology, or translational research.<sup>72</sup>

Along with these GTH activities, the International Society on Thrombosis and Haemostasis (ISTH) has defined a set of core competencies for clinical specialists taking care of patients with disorders of thrombosis and hemostasis.<sup>73</sup> Moreover, thrombosis and hemostasis laboratory specialists require distinct competences that differ from clinicians. Recently, the ISTH has also developed an evidence-based

core curriculum for laboratorians.<sup>74</sup> Both documents may be used for improvement and implementation of more standardized educational programs, future accreditation, or even formal assessment across jurisdiction.

Overall, the conceptual approaches and multiple activities of scientific societies, summarized here in part, are giving cause to hope that appropriate contributions of laboratory hemostasis and thrombosis testing will refocus attention on its original mission and main objective, which are patient care and outcome.

#### Conflict of Interest

None declared.

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